Guidelines for Appointment & Promotion Packet and COI for Referees and Committee Members Approved by the Executive Faculty on 6/5/2024

INVESTIGATOR Track Appointment & Promotion Packet Guidelines	
Assistant Professor	 Department Head and/or Division Chief letter¹ 3 letters (internal or external sources)^{2, 4} Executive Summary⁵ 3 key publications summarized in Executive Summary
Associate Professor	 CV in WUSM format Department Head and/or Division Chief letter¹ 7 letters (at least 5 external)^{2, 3, 4} Executive Summary⁵ 5 key publications summarized in Executive Summary (include the first pages of these manuscripts as needed for Provost review of tenure packets only) CV in WUSM format
Professor	 Department Head and/or Division Chief letter¹ 7 letters (at least 5 external)^{2, 3, 4} Executive Summary⁵ 5 key publications summarized in Executive Summary CV in WUSM format

¹Department Head/Division Chief letter should serve as an executive summary of the candidate's professional contributions, career trajectory, and future directions. It may be helpful to provide perspective on any unique aspects and standards of review, which may differ across disciplines. The Department Head letter does not count as one of the internal review letters.

²Conflict of interest for all referees and committee members:

- Family member, spouse, or significant other cannot serve as a referee or a member of the appointment/promotions committee.
- Internal referees can be in the same Department as the candidate, but these referees must be excluded from the appointment/promotions committee or recuse themselves during deliberations.

³Additional clarification on conflict of interest for the Investigator track:

- Except for promotions to the rank of Assistant Professor, the former direct supervisors/mentors of the candidate (i.e., during the candidate's graduate and/or postdoctoral training) may not serve as referees or a member of the appointment/promotions committees. However, if 5 years has elapsed from the end of the training period, and the candidate and mentor are no longer publishing together (excluding work actually conducted in the mentor's laboratory), the mentor may serve as a referee, but not a member of the appointment/promotions committee
- Except for promotions to the rank of Assistant Professor, active or past (within 3 years) primary scholarly collaborators of the candidate may not serve as referees or a member of the appointment/promotions committee

⁴Chairs may solicit more than the requisite number of letters, but should only submit the number required for that rank in the promotion packet. To maintain the integrity of the review process, the Chair must state how many letters were requested and how many were received. It is the Chair's responsibility to ensure that representative letters are included.

⁵The Executive Summary is included as part of every WUSM faculty member's CV and thus is included in the packet for Investigator track candidates. Candidates should include links to key publications in their Executive Summary, along with brief descriptions of the impact of the research and the role of the candidate in this work.

Replaces Guidelines dated 5/6/2020.

Approved by the Executive Faculty on 4/3/2024

CLINICIAN Track Appointment & Promotion Packet Guidelines	
Assistant Professor	Department Head and/or Division Chief letter¹
	 3 letters (internal or external sources)^{2, 3}
	Executive Summary ⁴
	CV in WUSM format
Associate Professor	 Department Head and/or Division Chief letter¹
	 5 letters (internal or external sources)^{2, 3}
	Executive Summary ⁴
	Clinician Track Impact Report ⁵
	CV in WUSM format
Professor	Department Head and/or Division Chief letter¹
	• 5 letters (internal or external sources) ^{2, 3}
	Executive Summary ⁴
	Clinician Track Impact Report ⁵
	CV in WUSM format

¹The Department Chair/Division Chief letter should serve as an executive summary of the candidate's professional contributions, career trajectory, and future directions. It may be helpful to provide perspective on any unique aspects and standards of review, which may differ across disciplines.

²Conflict of interest for all referees and committee members:

- Family member, spouse, or significant other cannot serve as a referee or a member of the appointment/promotions committee.
- Internal referees can be in the same Department as the candidate, but these referees must be excluded from the appointment/promotions committee or recuse themselves during deliberations.

³Chairs may solicit more than the requisite number of letters, but should only submit the number required for that rank in the promotion packet. To maintain the integrity of the review process, the Chair must state how many letters were requested and how many were received. The Chair is to use their discretion to ensure that representative letters are included.

⁴The Executive Summary is included as part of every WUSM faculty member's CV and thus is included in the packet for Clinician track candidates. Candidates may include links to key publications in their Executive Summary.

⁵The Clinician Track Impact Report (CTIR) provides a platform for Clinician Track candidates to document any aspects of their work that are not captured on the WUSM CV. The CTIR should highlight the scope and original contributions of the candidate with a focus on their declared Clinician Track Pathway.

Replaces Guidelines dated 5/6/2020.

Approved by the Executive Faculty on 4/3/2024

Research Track Appointment & Promotion Packet Guidelines	
Assistant Professor	 Department Head and/or Division Chief letter¹
	 3 letters (internal or external sources)^{2, 3}
	Executive Summary ⁴
	CV in WUSM format
Associate Professor	 Department Head and/or Division Chief letter¹
	 5 letters (internal or external sources)^{2, 3}
	Executive Summary ⁴
	CV in WUSM format
Professor	 Department Head and/or Division Chief letter¹
	 5 letters (internal or external sources)^{2, 3}
	Executive Summary ⁴
	CV in WUSM format

¹The Department Chair/Division Chief letter should serve as an executive summary of the candidate's professional contributions, career trajectory, and future directions. It may be helpful to provide perspective on any unique aspects and standards of review, which may differ across disciplines.

²Conflict of interest for all referees and committee members:

- Family member, spouse, or significant other cannot serve as a referee or a member of the appointment/promotions committee.
- Internal referees can be in the same Department as the candidate, but these referees must be excluded from the appointment/promotions committee or recuse themselves during deliberations.

³Chairs may solicit more than the requisite number of letters, but should only submit the number required for that rank in the promotion packet. To maintain the integrity of the review process, the Chair must state how many letters were requested and how many were received. The Chair is to use their discretion to ensure that representative letters are included.

⁴The Executive Summary is included as part of every WUSM faculty member's CV and thus is included in the packet for Research track candidates. Candidates should include links to 3-5 key publications in their Executive Summary, along with brief descriptions of the impact of the research and the role of the candidate in this work.

Replaces Guidelines dated 5/6/2020.